The Role of Technical Development and Resource Efficiency in Sustainable Development in the Raw materials Sector

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Technical Development and Resource efficiency in mining

Lean mining
• cash cost
• opex

Increased recovery of by-products
• resource characterization
• technological breakthroughs
Technical Development and Resource efficiency in mining

Case studies

- *Aitik* – low grade open pit Cu-mine north of arctic circle
- *Kankberg* – complex base metal massive sulphide underground mine
- *Kiirunavaara* – large scale underground Fe-mine north of arctic circle
Aitik 45

45 (38) Mt annually, +20%

Reserve grade 0.22 (0.24)
- Reserves 1 085 (633) Mt
- Life of mine 2040 (2030)
- Copper life of mine 2 348 (1 471) kt

Capex
- New crushers with improved reliability
- Lower stripping, approx. 0.5
- TMF

<10% costs per ton of ore
- Economies of scales

Source: Boliden AB webpages
Lean mining

Copper- open pit with mill 2014

Source: Moström 2015
### Key productivity drivers at mine

Minimizing lead time between work processes faces, stopes and benches

#### Aitik - productivity

<table>
<thead>
<tr>
<th>Open pit Cu mines</th>
<th>Percentile **</th>
</tr>
</thead>
<tbody>
<tr>
<td>Head grade</td>
<td>% Cu</td>
</tr>
<tr>
<td>Mine</td>
<td>t ore/hour</td>
</tr>
<tr>
<td>Mill</td>
<td>t ore/hour</td>
</tr>
<tr>
<td>G&amp;A</td>
<td>t ore/hour</td>
</tr>
<tr>
<td><strong>Overall</strong></td>
<td>t ore/hour</td>
</tr>
<tr>
<td>Wage rate</td>
<td>$/hour</td>
</tr>
<tr>
<td>Labour cost</td>
<td>$/t</td>
</tr>
<tr>
<td>Cash cost, Normal C1* - All mines</td>
<td>c/lb Cu</td>
</tr>
</tbody>
</table>

* Cash cost Normal C1, Wood Mackenzie Q3 2014 estimate for 2014
** All mines in Woodmackenzie model, Q2 2014 estimates for 2014

Source: Moström 2015
Integrated control system drives efficiency

Integrated control system for mine and mill
  • Increased efficiency
  • Lower costs

Mobile control room
  • Enables operators to monitor and adjust in real time

Control system integrated with maintenance system
  • Only one original document
  • All share same info
  • Improved surveillance
  • Easier to spot errors
  • Diary improves visibility over time

WLan
  • Enable status control and operational guidance

Source: Moström 2015
**AITIK**

- Mo as by-product content 0.0025%
- Recovery 85% to copper conc.
- Annual prod 36 Mt
- Annual prod 544 tonnes Mo/year (9 MUSD/year)
- Additional resources Co in pyrite (reports to tailings)

**Source:** Wanhainen et al. 2014

**By-products**

<table>
<thead>
<tr>
<th>Product</th>
<th>Weight ktonne</th>
<th>Grade Cu</th>
<th>[%] Mo</th>
<th>Distribution Cu</th>
<th>[%] Mo</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ore feed</td>
<td>36,000</td>
<td>0.25</td>
<td>0.0025</td>
<td>100</td>
<td>100</td>
</tr>
<tr>
<td>Cu conc.</td>
<td>324</td>
<td>25</td>
<td>0.2479</td>
<td>90</td>
<td>85</td>
</tr>
<tr>
<td>Mo conc.</td>
<td>0.849</td>
<td>1.6</td>
<td>53</td>
<td>0.02</td>
<td>50</td>
</tr>
<tr>
<td>Cu final conc.</td>
<td>323</td>
<td>25.06</td>
<td>0.1093</td>
<td>89.98</td>
<td>35</td>
</tr>
<tr>
<td>Final tailing</td>
<td>35,676</td>
<td>0.025</td>
<td>0.00027</td>
<td>10</td>
<td>15</td>
</tr>
</tbody>
</table>
Kankberg - a "New" Gold Mine
In renewed production since 2012

• Ore reserve 2.9 Mton
• Average Grades
  ✓ Gold 4.1 g/ton
  ✓ Tellurium 186 g/ton
• Average production 320 kton/a
• Gold 1 150 kg
• Tellurium 41 ton

Source: Boliden AB webpages

By-products
Kankberg – Technology breakthrough
leaching of gold and tellurium from gold tellurides, turning a non profit “VMS” into a profitable mine

Conceptual study initiated 2008
A hot leaching process developed
- Boliden patent
- Gold recovery 85% (without 45%)
Tellurium leaching process developed
- Tellurium recovery 65%

Source: Boliden AB webpages

By-products
Kiirunavaara Iron ore
Potential of P and REE in Iron ores

- Apatite Iron ore, mined underground in northern Sweden, >100 km north of the arctic circle
- Production from two large underground mines and one open pit 25.5 Mt 2013
- Iron ores contain 1-5% P in apatite
- REE in apatite (av. 0.25%), monazite (c. 70%), allanite (c. 22%) a.o.
- Approx. 30 000 tonnes TREE in tailings
- Approx. 2 000 t/a goes to tailings
- Global annual production c. 110 000 tonnes

Source: Pålsson et al. 2014
Technical Development and Resource efficiency in mining

The future...digitalisation

1. One control room
2. No human presence in the production areas
3. Continuous mechanical excavation
4. Pre-concentration
5. Resource characterisation – mineralogy
6. Resource characterisation – structural control
7. Final product
Summary

- Cash cost control and lean production leads to economic and sustainable mining of low grade deposits in extreme environments
- Automation, systemic integration, resource characterization key factors - DIGITALISATION
- Technological breakthroughs in especially mineral processing and metallurgy leads to economic extraction of by-products
- Economic extraction of by-products leads to resource efficiency
- Resources efficiency leads to increased economically viable primary extraction